



Established by Congress 1923

# **American Battle Monuments Commission Fiscal Year 2020 Appropriation Request**

Submitted to the  
116<sup>th</sup> Congress of the United States, First Session

Senate Committee on Appropriations  
Subcommittee on Military Construction, Veterans Affairs, and Related Agencies  
and  
House Committee on Appropriations  
Subcommittee on Military Construction, Veterans Affairs, and Related Agencies

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## EXECUTIVE SUMMARY

### Total Budget Authority

The American Battle Monuments Commission (ABMC) budget for Fiscal Year (FY) 2020 requests total budget authority of \$75,100,000 and a 444 Full-Time Equivalent (FTE) employment level. The budget authority requested for the Salaries and Expenses account is the same amount requested for FY 2019, however \$28,900,000 less than the amount appropriated for FY 2019.

The FY 2019 increase of \$28.9 million was appropriated for high priority projects. ABMC allocated the funds for a Honolulu Memorial Interpretive Center, Manila American Cemetery irrigation system, and Netherlands American Cemetery Visitor Center.

The Foreign Currency Fluctuations Account (FCFA) request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2020.

This request is outlined below and further discussed in detail in Part 2.

### Funding Request Summary

(\$ in millions)

	FY 2018 Appropriation	FY 2019 Request	FY 2019 Appropriation	FY 2020 Request	Change
Salaries & Expenses	79.0	75.1	104.0	75.1	(28.9)
Foreign Currency	0.0	0.0	0.0	0.0	0.0
<b>TOTAL Budget Authority</b>	<b>79.0</b>	<b>75.1</b>	<b>104.0</b>	<b>75.1</b>	<b>(28.9)</b>
 FTE	 422	 422	 422	 444	 22

## **PART 1: INTRODUCTION**

### **Purpose**

To commemorate the U.S. armed forces by maintaining the national legacy of their service in the world's consciousness.

### **Vision**

To increase the public's awareness of ABMC's commemorative sites and services, increasing ABMC's commemorative coverage and more effectively preserving our commemorative sites to ABMC's exceptional standard.

### **Mission**

The American Battle Monuments Commission honors the service of the armed forces by creating and maintaining memorial sites, offering commemorative services, and facilitating the education of their legacy to future generations.

### **Values**

Excellence – Duty – Courage – Service

### **Who We Serve**

Since ABMC was founded in 1923, the success of our mission has depended on the engagement of our stakeholders. Over time, our approach to accomplishing our mission has evolved to meet the changing needs of these various individuals. This section outlines the major groups that we have traditionally served and the types of activities we have provided.

- Veterans, Family, and Friends Honored for Their Service or Their Loss – We honor the veterans, family members, and friends of United States military who have served our country or endured the loss of a loved one who served. This group has the closest ties to our sites, and we strive to provide them with the most positive experience possible. For immediate family members who want to visit a family member's burial or memorialization site, we provide letters authorizing fee-free passports for traveling overseas to visit the memorial site. We also provide, at no charge, color lithographs and headstone photographs to relatives of those interred or memorialized in our cemeteries and monuments. In addition, we offer a variety of other services, including information on an individual buried or honored, and escort services for family members visiting grave and memorial sites within the cemetery.

- **Military and Public Officials** – We host a variety of special events and commemorations throughout the year, including Memorial Day and Veterans Day holidays, to honor the freedom preserved and restored and the lives lost. Host country and U.S. government officials, diplomats, and military representatives attend these events with the public. In addition, military units hold ceremonies to honor their fallen comrades, and foreign organizations pay tribute to those who died liberating their regions.
- **Guests and Visitors** – We receive millions of American and foreign visitors of all generations at ABMC cemeteries and memorials. They learn and are inspired by the stewardship of the memorials and the stories of our armed forces at our visitor centers and contact stations. We provide a variety of services to these visitors, including direction, advice on modes of transportation, and information on local accommodations.
- **ABMC Partners** – We support and provide information to our partners that help us further our mission, including other government agencies, historians and educators, the travel and tourism industry, and the media. Through these partnerships, we promote our mission, encourage visits to our commemorative sites, and help educate and inspire the public.

## **History and Background**

Recognizing the need for a federal agency to be responsible for honoring the fallen members of American armed forces where they had served abroad and for controlling the construction of military monuments and markers on foreign soil, the Congress enacted legislation in 1923 creating the American Battle Monuments Commission.

The Commission is an independent agency of the Executive Branch of the United States (U.S.) federal government. It is responsible for commemorating the service, achievements, and sacrifice of American armed forces in the U.S. and where they have served overseas since April 6, 1917 (the date of U.S. entry into World War I), through the erection of suitable memorial shrines; for designing, constructing, operating, and maintaining permanent American military burial grounds in foreign countries; for controlling the design and construction of U.S. military monuments and markers in foreign countries by other U.S. citizens and organizations, both public and private; and for encouraging the maintenance of such monuments and markers by their sponsors. In performing these functions, the Commission administers, operates and maintains twenty-six permanent American military burial grounds and thirty separate memorials, monuments and markers, of which three are located in the United States.

As reported in the FY 2018 Annual Report, there are 207,621 U.S. war dead from World War I and World War II commemorated at ABMC sites; this includes 30,973 interments and 4,456 memorializations for World War I, and 92,958 interments and 78,985 memorializations for World War II. Additionally, the names of 8,209 individuals listed as missing from the Korean War and 2,504 individuals from the Vietnam War are memorialized at ABMC's Honolulu Memorial. ABMC also administers Mexico City National Cemetery, Corozal American Cemetery in Panama, and Clark Veterans Cemetery in the Philippines. More than 15,000 members of the armed forces, veterans, and others are interred in these sites.

Each grave site in the permanent American World War I and World War II cemeteries on foreign soil is marked by a headstone of pristine white marble. Annotated on the headstones of the World War I war dead who could not be identified is the phrase, "HERE RESTS IN HONORED GLORY AN AMERICAN SOLDIER KNOWN BUT TO GOD." In the World War II cemeteries, the words "AMERICAN SOLDIER" were replaced with the words "COMRADE IN ARMS."

The Commission's World War I, World War II, and Mexico City cemeteries are closed to future burials except for the remains of U.S. war dead found from time to time in the World War I and World War II battle areas. The Corozal American Cemetery outside Panama City, Panama, and the Clark Veterans Cemetery in the Philippines are the only active cemeteries the Commission maintains.

**American Battle Monuments Commission  
Cemeteries**

Belgium

Ardennes American Cemetery  
Flanders Field American Cemetery  
Henri-Chapelle American Cemetery

France

Aisne-Marne American Cemetery  
Brittany American Cemetery  
Epinal American Cemetery  
Lafayette Escadrille Memorial  
Cemetery  
Lorraine American Cemetery  
Meuse-Argonne American Cemetery  
Normandy American Cemetery  
Oise-Aisne American Cemetery  
Rhone American Cemetery  
Saint-Mihiel American Cemetery  
Somme American Cemetery  
Suresnes American Cemetery

Italy

Florence American Cemetery  
Sicily-Rome American Cemetery

Luxembourg

Luxembourg American Cemetery

Mexico

Mexico City National Cemetery

the Netherlands

Netherlands American Cemetery

Panama

Corozal American Cemetery

the Philippines

Clark Veterans Cemetery  
Manila American Cemetery

Tunisia

North Africa American Cemetery

United Kingdom

Brookwood American Cemetery  
Cambridge American Cemetery

Since the 2007 opening of the Normandy American Cemetery Visitor Center in France, the Commission has recognized its responsibility to “tell the story” of the men and women commemorated at its sites, providing historical context to visitors now far removed from the war years. In addition to Normandy, the Commission has opened new visitor centers at Cambridge American Cemetery, England; Sicily-Rome American Cemetery, Italy; Flanders Field and Meuse-Argonne American Cemeteries, France; the Pointe du Hoc Ranger Monument near Normandy and at the Chateau-Thierry Monument near Aisne-Marne American Cemetery in France, which was dedicated in May 2018. Construction of a visitor center at Manila American Cemetery in the Philippines began in the spring of 2018, with an expected opening in 2019; and the conversion of a caretaker’s cottage to a visitor center at the Lafayette Escadrille Memorial Cemetery in France also should be completed in 2019.

The Commission dedicated its 30th memorial in December 2018 in Wellington, New Zealand, placed at the invitation of the Government of New Zealand in its National War Memorial Park.



*Design Architect Monica Ponce de Leon escorts U.S. Ambassador to New Zealand Scott Brown through ABMC’s New Zealand Memorial site, following the December 10, 2018, dedication ceremony in Wellington, NZ. The memorial, ABMC’s 30th, was placed in the National War Memorial Park at the invitation of the New Zealand Government. It commemorates the U.S. armed forces that served in New Zealand in World War II, and the bonds between the two nations.*

**American Battle Monuments Commission  
Memorials, Monuments and Markers**

Belgium

Audenarde American Monument  
Kemmel American Monument

Cuba

Santiago Surrender Tree Memorial

France

Belleau Wood Marine Monument  
Bellicourt American Monument  
Cantigny American Monument  
Chateau-Thierry American Monument  
Chaumont Marker - AEF Headquarters  
Montfaucon American Monument  
Montsec American Monument  
Naval Monument at Brest  
Pointe du Hoc Ranger Monument  
Sommepey American Monument  
Souilly Marker-1st Army Headquarters  
Tours American Monument  
Utah Beach American Memorial

Midway Atoll

Midway Memorial Monument

Morocco

Western Naval Task Force Marker

New Guinea

Marker at Papua New Guinea

New Zealand

New Zealand Memorial

Northern Mariana Islands

Saipan American Memorial

the Philippines

Cabanatuan American Memorial

South Korea

Korean War Monument at Busan

Solomon Islands

Guadalcanal American Memorial

United Kingdom

Dartmouth Monument  
Naval Monument at Gibraltar  
XI Amphibious Force Marker

United States of America

East Coast Memorial  
Honolulu Memorial  
West Coast Memorial

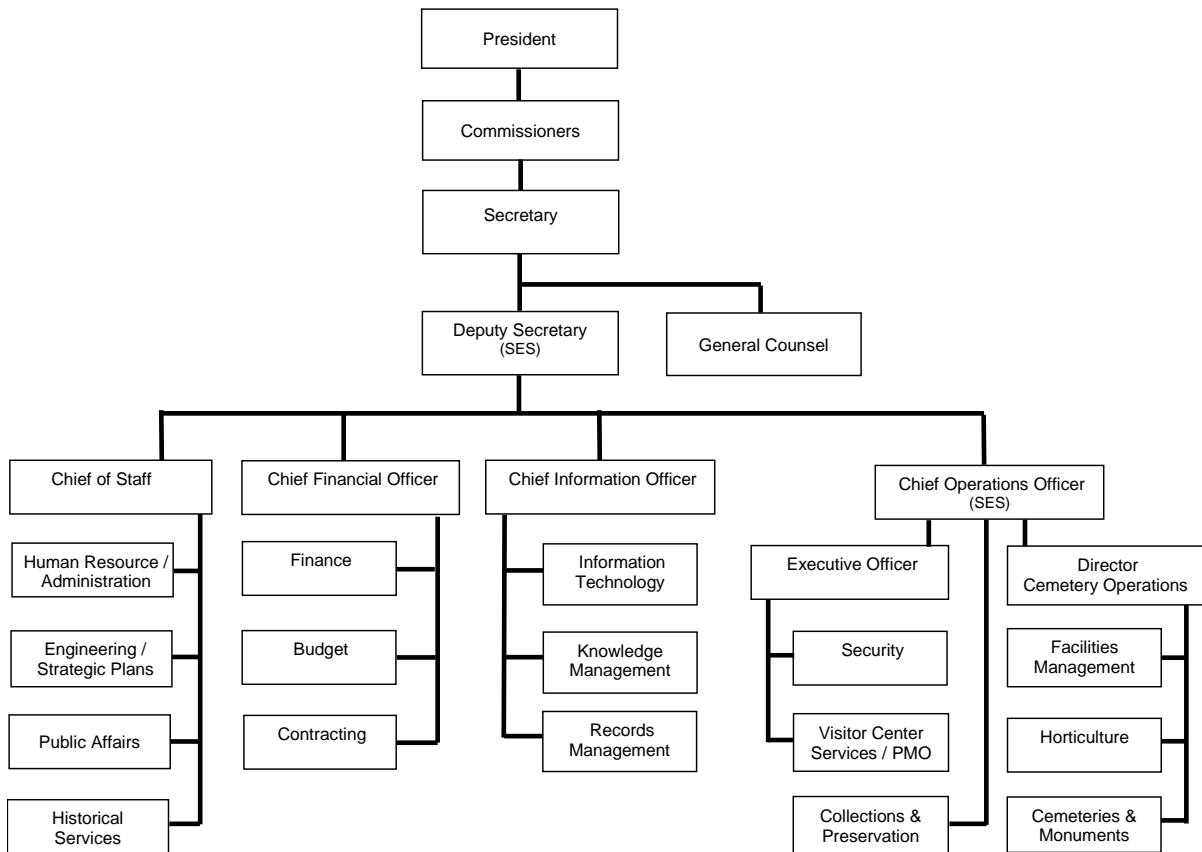


## Organization

The Board of Commissioners constitutes the policy-making body of the Commission. The President of the United States appoints up to eleven members, who serve for an indefinite term without pay. They meet with the Secretary and professional staff of the Commission at least twice annually.

<p style="text-align: center;"><b><u>Commission</u></b></p> <p>The Honorable David John Urban – Chairman The Honorable Jennifer S. Carroll The Honorable Benjamin L. Cassidy The Honorable Dorothy Gray The Honorable Thomas O. Hicks The Honorable John P. McGoff The Honorable Robert L. Ord The Honorable Luis Rodolfo Quinonez The Honorable Evans C. Spiceland The Honorable Robert O. Wefald</p> <p style="text-align: center;">William M. Matz – Secretary</p>
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The Commission's daily operations are directed by an Executive Level Secretary appointed by the President. For FY 2020, the Commission will be staffed by 444 FTE consisting of both U.S. General Schedule and Foreign Service National civilian employees. The agency headquarters is located in Arlington, Virginia, and a field operations office responsible for all overseas cemeteries and memorials is located in Paris, France. The following chart outlines the Commission's organizational structure:

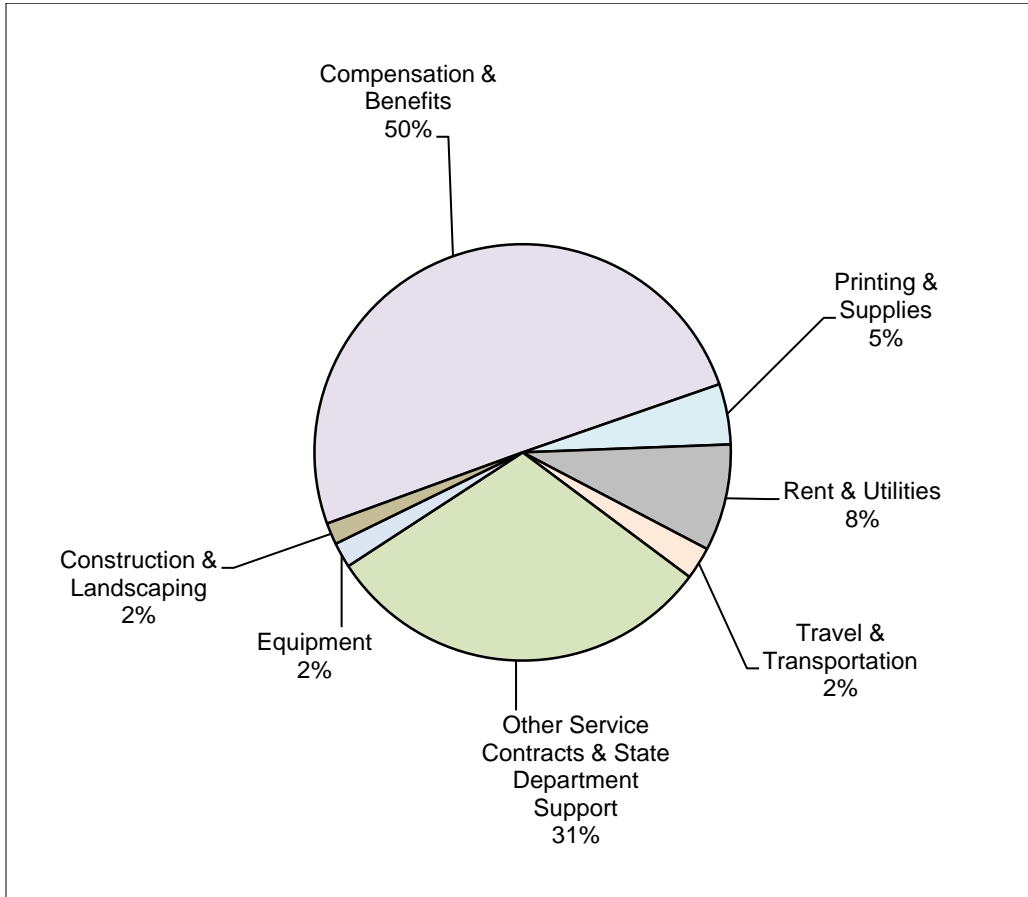


## Operations

The Commission's FY 2020 funding request focuses on providing the appropriate amount of funding for personnel costs, service fees, scheduled maintenance and repairs, supplies, spare parts, replacement equipment, and capital improvements enabling the Commission to perform its mission.

Providing the care, maintenance, and visitor services inherent to these sites requires exceptionally intensive labor at the Commission's cemeteries and memorials. Accordingly, compensation and benefits consume 50 percent of the Commission's FY 2020 request while the remaining 50 percent supports facilities maintenance, logistics, services, supplies and other administrative costs critical to its operations.

### Fiscal Year 2020 Funding Plan



Most of the Commission’s facilities are at least half a century old, with the Mexico City National Cemetery being 168 years old. The permanent structures, grounds and plantings make the Commission’s facilities among the most beautiful memorials in the world, yet their age requires increased funding levels to maintain them. These shrines to America’s war dead require a formidable annual program of maintenance and repair of facilities, equipment, and grounds.

The Commission prioritizes the use of its engineering, maintenance and horticulture funds carefully to ensure the most effective and efficient utilization of its available resources. This care includes the upkeep of graves and headstones, memorial structures within and external to the cemeteries, visitor facilities, quarters for assigned personnel, roads and paths, and ornamental landscaping and fine lawns, all on approximately 1,700 acres of land. All of the plantings, including the lawns, must be cut and shaped, fertilized, and treated with insecticides and fungicides at regular intervals during the growing season, and plantings must be replaced when their useful lives are exhausted or they receive major storm damage.

Responding to events around the world, the Commission emphasizes security throughout the agency, enhancing ABMC’s management review, allocating

specific funding, and creating a new security program within the Commission's Maintenance and Infrastructure Programs. Nothing is more important than safeguarding ABMC personnel on and off duty, our visitors, and our historic infrastructure. Consistent with U.S. State Department guidance, ABMC will continue to use prior year funding provided in FY 2016 to develop and implement security projects that provide for the health and safety of our staff and visitors, as well as overall facility security.

Finally, ABMC also administers trust funds to (1) build memorials authorized by Congress, but financed primarily from private contributions, commemorative coin proceeds, or investment earnings and (2) maintain and repair nonfederal war memorials with private contributions.

**PART 2: FY 2020 BUDGET REQUEST**

**Overview**

The American Battle Monuments Commission (ABMC) budget for Fiscal Year (FY) 2020 requests total budget authority of \$75,100,000 and a 444 Full-Time Equivalent (FTE) employment level. The budget authority requested for the Salaries and Expenses account is the same amount requested for FY 2019, however \$28,900,000 less than the amount appropriated for FY 2019.

The FY 2019 increase of \$28.9 million was appropriated for high priority projects. ABMC allocated the funds for a Honolulu Memorial Interpretive Center, Manila American Cemetery irrigation system, and Netherlands American Cemetery Visitor Center.

This request also includes a decrease for official reception and representation expenses. The proposed appropriations language change follows on the next page.

The FCFA request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2020.

(\$ in millions)

	FY 2018 Appropriation	FY 2019 Request	FY 2019 Appropriation	FY 2020 Request	Change
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Foreign Currency	0.0	0.0	0.0	0.0	0.0
<b>TOTAL Budget Authority</b>	<b>79.0</b>	<b>75.1</b>	<b>104.0</b>	<b>75.1</b>	<b>(28.9)</b>
 FTE	 422	 422	 422	 444	 22

## Proposed Appropriations Language

Federal Funds:

### **Salaries and Expenses Treasury Account ID: 74-0100-0**

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, including the acquisition of land or interest in land in foreign countries; purchases and repair of uniforms for caretakers of national cemeteries and monuments outside of the United States and its territories and possessions; rent of office and garage space in foreign countries; purchase (one-for-one replacement basis only) and hire of passenger motor vehicles; not to exceed ~~[\$42,000]~~ \$15,000 for official reception and representation expenses; and insurance of official motor vehicles in foreign countries, when required by law of such countries, ~~[\$104,000,000]~~ \$75,100,000, to remain available until expended.

### **Foreign Currency Fluctuations Account Treasury Account ID: 74-0101-0**

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, such sums as may be necessary, to remain available until expended, for purposes authorized by section 2109 of title 36, United States Code.

**Salaries and Expenses - \$75,100,000**

**FY 2020 Budget Request**

(\$ in thousands)

<b>Object Class</b>	<b>FY 2018 Appropriation</b>	<b>FY 2019 Appropriation</b>	<b>FY 2020 Request</b>
Personnel Compensation	24,034	25,153	26,062
Personnel Benefits	10,542	10,883	11,272
Benefits for Former Personnel	0	400	400
Travel & Transportation of Persons	1,417	1,417	1,117
Transportation of Things	621	782	782
Rent/Communications/Utilities	5,096	5,905	6,226
Printing	193	278	278
Other Services	26,361	23,844	22,977
Supplies & Materials	4,597	3,522	3,252
Equipment	2,469	1,867	1,477
Land & Structures	3,670	29,949	1,257
<b>TOTAL</b>	<b>79,000</b>	<b>104,000</b>	<b>75,100</b>

**Maintenance and Infrastructure Program**

Facilities Management	6,299	3,512	2,071
Interpretation	3,331	24,055	1,130
<i>Visitor Center Services</i>	<i>1,551</i>	<i>23,275</i>	<i>500</i>
<i>Interpretive Services</i>	<i>-</i>	<i>-</i>	<i>-</i>
<i>Historical Services</i>	<i>720</i>	<i>30</i>	<i>105</i>
<i>Education and Outreach</i>	<i>250</i>	<i>450</i>	<i>175</i>
<i>Collections and Preservation</i>	<i>646</i>	<i>300</i>	<i>350</i>
<i>Knowledge Management</i>	<i>164</i>	<i>-</i>	<i>-</i>
Horticulture	2,297	6,750	348
Security	-	-	-
New Memorials	-	-	250
Vehicle Replacement	170	155	180
Information Technology	618	150	-
Cemetery/Horticulture Equipment	19	1,100	750
<b>TOTAL</b>	<b>12,734</b>	<b>35,722</b>	<b>4,729</b>

**Adjustments from the FY 2019 Appropriation**

<b>FY 2019 Salaries and Expenses - Appropriation</b>	<b>\$104,000,000</b>
Adjustments:	
Compensation and Benefits	\$1,298,000
Department of State ICASS / CSCSP / MSC Payments	\$703,000
Office Space Leases and Utilities	\$322,000
Routine Maintenance and Routine Cemetery Operations	\$110,000
Professional Services Contracts	\$33,000
Maintenance and Infrastructure Program	(\$30,993,000)
Travel	(\$300,000)
Supplies and Equipment	(\$46,000)
Official Reception and Representation Funds	(\$27,000)
 Subtotal Adjustments	 (\$28,900,000)
 <b>FY 2020 Salaries and Expenses</b>	 <b>\$75,100,000</b>

*Compensation and Benefits*..... \$1,298,000  
 For FY 2020, the Commission is requesting \$37,734,000 for Compensation & Benefits to fund 444 FTEs. The \$1.298 million increase will support the pay requirements for U.S. employees and Local National workforce and fund the personnel benefits for employees worldwide, including housing, health insurance, social security, retirement, and other allowances.

*Department of State ICASS / CSCSP / MSC Payments* ..... \$703,000  
 The estimated increase for ABMC payments under the International Cooperative Administrative Support Services (ICASS) program is \$376,000. According to the estimate provided by the Department of State, payment to Capital Security Cost-Sharing (CSCS) and Maintenance Cost-Sharing (MCS) programs will increase by \$327,000 in FY 2020.

*Office Space Leases and Utilities* ..... \$322,000  
 This request will fund office space requirements and lease payments in Arlington, Virginia and in Paris, France; an increase of \$274,000. Funds are requested for increases in utilities, telephone, and internet services totaling \$48,000.

*Routine Maintenance and Routine Cemetery Operations* ..... \$110,000  
 This request will fund routine maintenance contracts and routine cemetery operations.

*Professional Services Contracts* ..... \$33,000  
 This request is a net increase of \$33,000 for contractual services, interagency services, and contractors such as accounting system and payroll hosting services with the Department of the Interior, web development, and studies and analyses.



*Maintenance and Infrastructure Program*..... (\$30,993,000)

The overall FY 2020 Maintenance and Infrastructure Program request level will support the Facilities Management, Interpretation, Horticulture, New Memorials, Vehicle Replacement, and Cemetery and Horticulture Equipment program requirements. This decrease reflects the non-recurring funding increase provided in FY 2019. Further detail regarding the Maintenance and Infrastructure Program funding is provided below.

*Travel* ..... (\$300,000)

ABMC travel requirements will be reduced by \$300,000 in FY 2020.

*Supplies and Equipment*..... (\$46,000)

This net decrease will provide funds in support of visitor center supplies, horticulture tools and spare parts, and equipment replacement requirements.

*Official Reception and Representation Funds*..... (\$27,000)

The FY 2020 request for representation funds is \$15,000, a \$27,000 decrease.

**Maintenance and Infrastructure Program**

(\$ in thousands)

Program	FY 2018 Appropriation	FY 2019 Appropriation	FY 2020 Request
Facilities Management	6,421	3,512	2,071
Interpretation	3,137	24,055	1,130
<i>Visitor Center Services</i>	1,551	23,275	500
<i>Interpretive Services</i>	-	-	-
<i>Historical Services</i>	-	30	105
<i>Education and Outreach</i>	1,005	450	175
<i>Collections and Preservation</i>	426	300	350
<i>Knowledge Management</i>	155	-	-
Horticulture	1,897	6,750	348
Security	-	-	-
New Memorials	-	-	250
Vehicle Replacement	170	155	180
Information Technology	769	150	-
Cemetery/Horticulture Equipment	-	1,100	750
<b>TOTAL</b>	<b>12,394</b>	<b>35,722</b>	<b>4,729</b>

The Commission is requesting a total of \$4,729,000 for the Maintenance and Infrastructure Program to support projects in Facilities Management, Interpretation, Horticulture, New Memorials, Vehicle Replacement, and Cemetery and Horticulture Equipment.

A detailed FY 2020 - 2026 project list is provided in Part 3.

*Facilities Management*..... \$2,071,000

The high quality of the commemorative sites maintained by the Commission demonstrates a careful commitment to America’s war dead buried or memorialized overseas. Commission staff are the stewards of these sites, whose condition reflects the degree to which ABMC has achieved excellence. Operating, maintaining, and improving facilities to this standard requires a robust Facilities Management program.

Major FY 2020 projects the Commission proposes to execute include:

- Renovation of office building entry and visitor toilets at the Manila American Cemetery;
- Roof replacements for official quarters at the Netherlands American Cemetery; and
- Continued headstone replacement efforts.

*Interpretation Program*..... \$1,130,000

Meticulously maintaining cemeteries and memorials is and will remain ABMC’s core mission. But that alone is not enough to honor those who served; the Commission must also preserve and communicate their stories of competence, courage, and sacrifice. Telling the story of those who fought and died through the creation of interpretive centers began with the opening of the Normandy Visitor Center in May 2007. The Commission’s funding request for FY 2020 demonstrates the progress ongoing in the overall Interpretation Program.

*Visitor Center Services*..... \$500,000

Visitor Center Services enhances the visitor experience by designing, constructing, and maintaining visitor centers, visitor contact stations, and exhibits to provide historical context for the commemorative sites. The FY 2020 request includes funding to update interpretive media at ABMC visitor centers.

*Historical Services*..... \$105,000

Identifying and preparing historical narratives and exhibit collections will continue in FY 2020.

*Education and Outreach*..... \$175,000

ABMC’s Education and Outreach Program will take an operational pause in FY 2020. Out-year projects are detailed in Part 3. The funding request will support a rebuilding of the interactive features on the ABMC website.

*Collections and Preservation*..... \$350,000

In FY 2020, Collections and Preservation will continue efforts in digital preservation and in documenting, evaluating, treating, and rehousing of original plaster maquettes stored at multiple ABMC cemeteries.

*Horticulture*..... \$348,000

The Commission’s goal for the Horticulture program is to ensure that the horticultural elements of cemetery plot areas, fine lawns, meadows and plantings reflect the honor bestowed upon those who served. These funds will be used to

rehabilitate the deep well at the Florence American Cemetery and to replace alignment trees at the Ardennes American Cemetery and the Normandy American Cemetery.

*New Memorials Program* ..... \$250,000

In FY 2020, a re-invigorated New Memorials Program will begin evaluating and designing new memorials based on interagency and Commissioner recommendations.

*Vehicle Replacement Program* ..... \$180,000

The Vehicle Replacement Program funds the purchase of vehicles and trucks to maintain ABMC's fleet of vehicles.

Notes:

- 1) Program elements of Interpretive Services, primarily training and evaluation efforts, are folded into routine operations beginning in FY 2019.
- 2) No program funding is planned for the Knowledge Management program at this time.
- 3) No funding is requested in FY 2020 for the Security Program, which seeks to safeguard ABMC personnel and enhance facility security. Program funding provided in FY 2016 continues to support Security projects.
- 4) No program funding is planned for the Information Technology program in FY 2020. Out-year projects are detailed in Part 3.
- 5) In FY 2020, horticulture equipment purchases will be managed by the Cemetery Operations directorate and will include other cemetery equipment in addition to horticulture equipment.

**Official Reception and Representation Expenses**

The Commission requests a decrease of \$27,000 for official reception and representation expenses in FY 2020. The temporary increase in funding for FY 2018 and FY 2019 allowed ABMC to properly host foreign and local dignitaries at World War I Centennial commemorations and the forthcoming World War II 75th anniversary commemorations. A Representation Fund line item of \$15,000 will continue to support ABMC's worldwide commemorative mission.

**Statement of Increases and Decreases by Object Classification**

**FY 2020 Budget Request**

(\$ in thousands)

<b>Object Class</b>	<b>FY 2018 Appropriation</b>	<b>FY 2019 Appropriation</b>	<b>FY 2020 Request</b>
Personnel Compensation	24,034	25,153	26,062
Personnel Benefits	10,542	10,883	11,272
Benefits for Former Personnel	0	400	400
Travel & Transportation of Persons	1,417	1,417	1,117
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Supplies & Materials	4,597	3,522	3,252
Equipment	2,469	1,867	1,477
Land & Structures	3,670	29,949	1,257
<b>TOTAL</b>	<b>79,000</b>	<b>104,000</b>	<b>75,100</b>

The following narrative describes the increases and decreases by budget object classification.

*Personnel Compensation* - The Commission requests \$26,062,000. This funding will support a 444 FTE employment level, including pay and allowances authorized for the Commission's U.S. employees and Foreign National workforce.

*Personnel Benefits* - This \$11,272,000 request includes funding benefits for employees worldwide such as health insurance, social security, and other allowances authorized for the Commission's U.S. employees and Local National workforce.

*Benefits for Former Personnel* - The funding request for unemployment compensation and severance pay is \$400 in FY 2020.

*Travel and Transportation of Persons* – This line item supports travel and transportation requirements for U.S. and Local National workers, U.S. employees and dependents traveling on permanent change of station, U.S. student dependents traveling to or from school, and travel by the Commissioners appointed by the President who are charged with oversight of Commission operations. ABMC funding for official travel is \$300,000 less than the FY 2019 requirement.

*Transportation of Things* - The Transportation of Things budget request is \$782,000 for the transportation of supplies, materials, spare parts, vehicles and equipment used in the operation, maintenance, and repair of ABMC facilities and for the transportation of household goods in connection with permanent change of station. No change in this line item is requested.

*Rent, Communications, and Utilities* - The Commission requests \$6,226,000, an increase of \$321,000, for office space rent in Arlington, Virginia and Paris, France; water, gas and electricity; horticulture equipment rental; and postal, telephone, and internet services.

*Printing and Reproduction* - No increase for printing cemetery booklets, visitor brochures, photographs, general information pamphlets, and reports is requested.

*Other Services* - The Commission requests \$22,977,000 for other contractual services which consist of engineering and technical services; professional support services; horticulture contracts; operation, maintenance, and repair of equipment; information technology services; interagency service agreements (such as payments to the Department of State for International Cooperative Administrative Support Service, and Capital Security Cost Share Program); maintenance and repairs of vehicles; and employee training. These funds also support the Commission's Maintenance and Infrastructure Program requirements. This request includes \$15,000 (not to exceed) for official reception and representation expenses.

*Supplies and Materials* - The decrease of \$270,000 reflects ABMC's funding requirement for horticulture and facilities parts and supplies, visitor center supplies, day-to-day supplies for the cemeteries, and general office supplies and subscriptions.

*Equipment* - The Commission requests \$1,477,000, a \$390,000 decrease, to fund vehicles, office and information technology equipment, and the horticulture replacement equipment program.

*Land and Structures* - The request of \$1,257,000 will fund the mix of Maintenance and Infrastructure program requirements. This decrease is reflected in the ABMC projects for landscaping, renovation, and construction efforts and in the non-recurring funding increase provided in FY 2019.

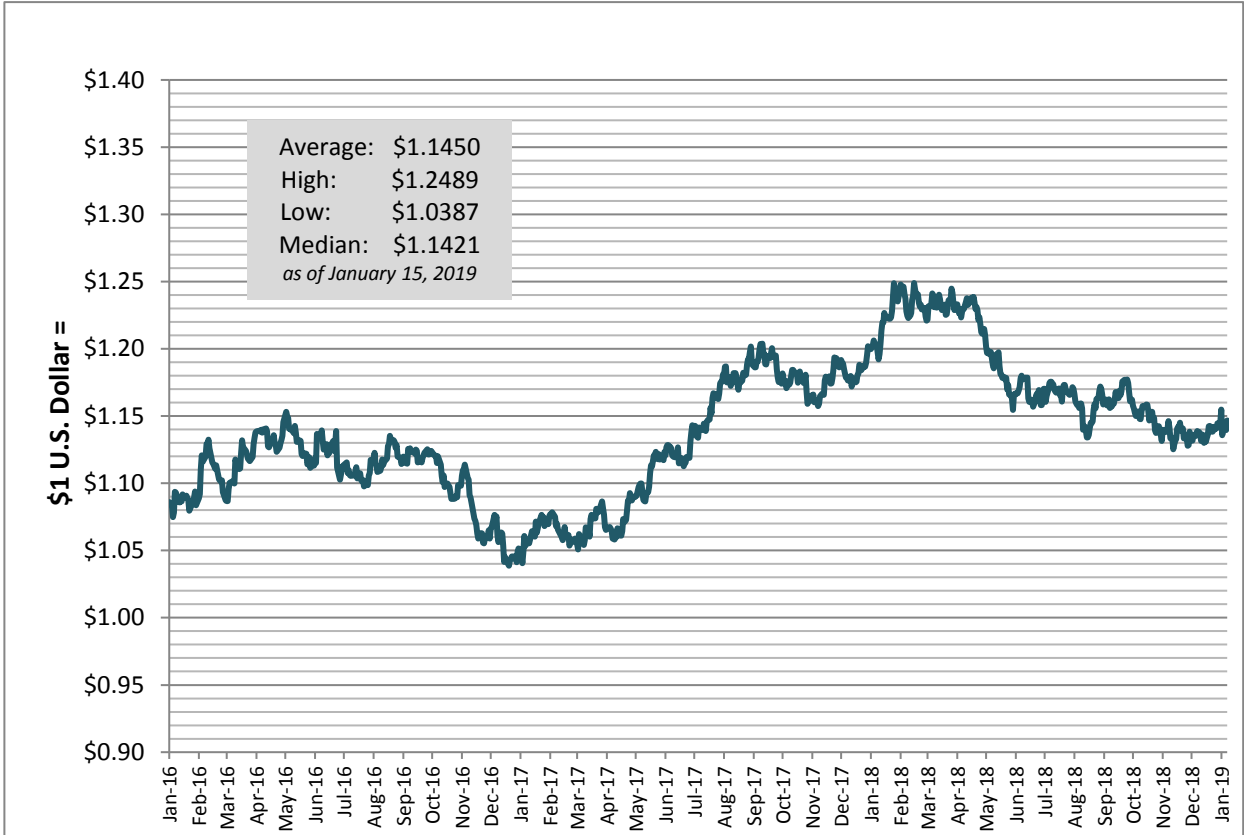
## **Foreign Currency Fluctuations Account**

The FCFA addresses exchange rate imbalances between the U.S. Dollar, the European Euro, and other foreign currencies. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not anticipating new funding requirements in FY 2020.

The Commission is requesting to continue the "such sums as may be necessary" language. If the exchange rates at the time of expenditure are above €1 euro = \$1.00 dollar, then funds are transferred from the FCFA to Salaries and Expenses. Under the "such sums as may be necessary" language, if a need arises where the

amounts held in the accounts prove to be insufficient the Commission will submit adjusted estimates.

### Foreign Currency Exchange Rate Trend



**PART 3: MAINTENANCE AND INFRASTRUCTURE PROGRAM FY 2020 – 2026**

(\$ in thousands)

<b>Program</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>
Facilities Management	2,071	6,433	5,651	5,137	2,508	2,563	2,033
Interpretation	1,130	2,573	5,073	2,476	3,651	2,479	1,554
<i>Visitor Center Services</i>	500	1,150	3,800	1,650	2,500	1,300	500
<i>Interpretive Services</i>	-	40	40	40	40	40	40
<i>Historical Services</i>	105	33	33	36	36	39	39
<i>Education &amp; Outreach</i>	175	975	800	350	375	400	275
<i>Collections &amp; Preservation</i>	350	375	400	400	700	700	700
<i>Knowledge Management</i>	-	-	-	-	-	-	-
Horticulture	348	3,192	2,230	2,866	4,150	1,850	1,350
Cemetery and Horticulture Equipment	750	1,000	800	1,500	1,500	1,700	2,000
Security	-	-	-	-	-	-	-
New Memorials	250	250	250	250	400	250	-
Vehicle Replacement	180	170	170	205	190	190	230
Information Technology	-	40	40	40	40	40	40
<b>Summary</b>	4,729	13,658	14,214	12,474	12,439	9,072	7,207

**Maintenance and Infrastructure Program - FY 2020 Project List**

Program	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	2 - High Priority	Florence American Cemetery	Construction – Improvements/Renovations	Repair and Paint Cemetery Flag Pole	25
Facilities Management	2 - High Priority	Florence American Cemetery	Construction – Improvements/Renovations	Replace Gold Leaf and Repaint Panels and Letterings	90
Facilities Management	2 - High Priority	Manila American Cemetery	Construction – Improvements/Renovations	Renovate Office Building Entry and Visitor Toilets	150
Facilities Management	2 - High Priority	Manila American Cemetery	Construction – Improvements/Renovations	Tile and Re-Plumb Entry Fountain	100
Facilities Management	2 - High Priority	Naval Monument at Brest	Construction – Improvements/Renovations	Resurface Exterior of Monument	60
Facilities Management	2 - High Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Replace Roofs on Two Quarters	64
Facilities Management	2 - High Priority	Sicily-Rome American Cemetery	Equipment	Upgrade Fuel Dispensing Pump	20
Facilities Management	2 - High Priority	Ardennes American Cemetery	Major Repairs and Renovations	Refurbish Compost Building	29
Facilities Management	2 - High Priority	Luxembourg American Cemetery	Major Repairs and Renovations	Improve Visitor Building Handicap Accessibility	50
Facilities Management	2 - High Priority	Cambridge American Cemetery	Studies, Analyses, and Evaluations	Study for Service Area Renovation	50
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	600
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33
Facilities Management	3 - Normal Priority	Aisne-Marne American Cemetery	Major Repairs and Renovations	Repaint Service Area Building	50
Facilities Management	3 - Normal Priority	Cantigny American Monument	Major Repairs and Renovations	Repoint and Replace Stones at Monument	33
Facilities Management	3 - Normal Priority	Kemmel American Monument	Major Repairs and Renovations	Clean and Repoint Monument	13
Facilities Management	3 - Normal Priority	Somme American Cemetery	Major Repairs and Renovations	Clean and Polish Chapel	104
<b>Facilities Management Total</b>					<b>2,071</b>



Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	200
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	300
<b>Visitor Center Services Total</b>					<b>500</b>
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Create WWII 75th Anniversary Exhibits	25
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Create Temporary Exhibits Highlighting the End of WWII	50
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	30
<b>Historical Services Total</b>					<b>105</b>
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Rebuild Website Interactives	175
<b>Education &amp; Outreach Total</b>					<b>175</b>
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Digital Preservation Documentation and Access	150
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Identify, Stabilize, and Treat Plaster Molds	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
<b>Collections and Preservation Total</b>					<b>350</b>
Horticulture	2 - High Priority	Normandy American Cemetery	Drainage and Irrigation	Rehabilitate Deep Well	58
Horticulture	2 - High Priority	Ardennes American Cemetery	Landscaping	Replace Alignment Trees Phase 1	90
Horticulture	2 - High Priority	Florence American Cemetery	Landscaping	Replace Infected Alignment Trees	200
<b>Horticulture Total</b>					<b>348</b>
Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	1,000
<b>Cemetery and Horticulture Equipment</b>					<b>750</b>
New Memorials	3 - Normal Priority	Headquarters - Arlington	A&E Services	Design for New Monuments	50
New Memorials	3 - Normal Priority	Headquarters - Arlington	Construction – New	Construction for New Monuments	200
<b>New Memorials Total</b>					<b>250</b>

Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	180
				<b>Vehicle Replacement Total</b>	<b>180</b>
				<b>AGENCY TOTAL</b>	<b>4,729</b>

**Maintenance and Infrastructure Program - FY 2021 Project List**

Cost Center	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	1 - Urgent	Luxembourg American Cemetery	Construction – New	Demolish Old Service Area and Assistant Quarters; Construction of New Quarters	1,010
Facilities Management	2 - High Priority	Manila American Cemetery	Construction – Improvements/Renovations	Enhance Lighting at Memorial and Mall	50
Facilities Management	2 - High Priority	Naval Monument at Brest	Construction – Improvements/Renovations	Repave Around Monument	70
Facilities Management	2 - High Priority	St. Mihiel American Cemetery	Construction – Improvements/Renovations	Repave Service Entrance and Parking Lot	250
Facilities Management	2 - High Priority	Brittany American Cemetery	Construction – New	Construct New Service Area	1,500
Facilities Management	2 - High Priority	Florence American Cemetery	Major Repairs and Renovations	Repair and Repoint Front Entrance, Bridge, and Memorial Stone Work	350
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	A&E Services	Study to Improve Handicap Access, Refresh Toilets, and Create Overflow Parking	30
Facilities Management	3 - Normal Priority	Manila American Cemetery	A&E Services	Study Existing Drainage for Traffic Circle and Plaza Area	20
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	250
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Repair Enamel and Metal Elements of Battle Map	85
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Replace Stones at Wall of the Missing	40
Facilities Management	3 - Normal Priority	Normandy American Cemetery	Construction – Improvements/Renovations	Improve Waterproofing of the Garden and the Wall of the Missing	50
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	250
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Construction – New	Install Path to Compost Site	20
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	800
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33

Facilities Management	3 - Normal Priority	Lafayette Escadrille Memorial Cemetery	Major Repairs and Renovations	Replace Waterproofing and Repave the Terrace	850
Facilities Management	3 - Normal Priority	Normandy American Cemetery	Major Repairs and Renovations	Refurbish Memorial	300
Facilities Management	3 - Normal Priority	St. Mihiel American Cemetery	Major Repairs and Renovations	Resurface Parking Lot & Replace Border Stones	265
Facilities Management	3 - Normal Priority	Cambridge American Cemetery	Studies, Analyses, and Evaluations	Renovate Chapel Phase One	10
<b>Facilities Management TOTAL</b>					<b>6,433</b>
Visitor Center Services	3 - Normal Priority	Aisne-Marne American Cemetery	A&E Services	A&E and Exhibit Design to Convert Quarters to Visitor Center	500
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	200
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	450
<b>Visitor Center Services Total</b>					<b>1,150</b>
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Interpretive Guide Certification	20
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Outside Interpretive Guide Certification	20
<b>Interpretive Services Total</b>					<b>40</b>
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	33
<b>Historical Services Total</b>					<b>33</b>
Education & Outreach	2 - High Priority	Headquarters - Arlington	Professional Services	ABMC Centennial Publications	500
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Convert Web Interactives to HTML	175
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Education Program	300
<b>Education &amp; Outreach Total</b>					<b>975</b>
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Archeological Documentation and Burial Location Verification	175
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Cultural Landscape Report	100
<b>Collections and Preservation</b>					<b>375</b>
Horticulture	2 - High Priority	North Africa American Cemetery	Drainage and Irrigation	Rehabilitate and Install New Deep Well	400
Horticulture	2 - High Priority	Corozal American Cemetery	Landscaping	Raise and Realign Plot Area	1,750
Horticulture	2 - High Priority	Sicily-Rome American Cemetery	Landscaping	Replace Alignment Trees	300

Horticulture	2 - High Priority	Ardennes American Cemetery	Landscaping	Replace Alignment Trees Entry Drive Phase 2	26
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Drainage and Irrigation	Drainage and Irrigation Studies	100
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Drainage and Irrigation	Irrigation and Drainage Studies	100
Horticulture	3 - Normal Priority	Rhone American Cemetery	Major Repairs and Renovations	Replace Water Proof Coating for 3 Fountains	250
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Professional Services	Update Cemetery Planting Plans	266
<b>Horticulture Total</b>					<b>3,192</b>
Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	1,000
<b>Cemetery and Horticulture Equipment Total</b>					<b>1,000</b>
New Memorials	3 - Normal Priority	Headquarters - Arlington	A&E Services	Design for New Monuments	50
New Memorials	3 - Normal Priority	Headquarters - Arlington	Construction – New	Construction for New Monuments	200
<b>New Memorials Total</b>					<b>250</b>
Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	170
<b>Vehicle Replacement Total</b>					<b>170</b>
Information Technology	3 - Normal Priority	29;#OO	Equipment	Cyclic Replacement of Office IT Equipment	40
<b>Information Technology Total</b>					<b>40</b>
<b>AGENCY TOTAL</b>					<b>13,658</b>

**Maintenance and Infrastructure Program - FY 2022 Project List**

Cost Center	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	2 - High Priority	Corozal American Cemetery	Construction – Improvements/Renovations	Install Covers for Drainage Canals	550
Facilities Management	2 - High Priority	Corozal American Cemetery	Construction – Improvements/Renovations	Renovate Visitor Center and Office Space	100
Facilities Management	2 - High Priority	Corozal American Cemetery	Construction – Improvements/Renovations	Upgrade Visitor Restrooms	50
Facilities Management	2 - High Priority	Corozal American Cemetery	Headstones	Raise, Realign, and Clean Headstones	100
Facilities Management	2 - High Priority	Henri-Chapelle American Cemetery	Major Repairs and Renovations	Renovate Tiles Around Memorial Terrace	480

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Facilities Management	2 - High Priority	Henri-Chapelle American Cemetery	Major Repairs and Renovations	Replace Roof Tiles and Thermal Barrier	18
Facilities Management	2 - High Priority	Sicily-Rome American Cemetery	Major Repairs and Renovations	Clean Bronze Works	50
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	250
Facilities Management	3 - Normal Priority	Cambridge American Cemetery	Construction – Improvements/Renovations	Renovate Chapel Phase Two	200
Facilities Management	3 - Normal Priority	Epinal American Cemetery	Construction – Improvements/Renovations	Extend Existing Office Space	50
Facilities Management	3 - Normal Priority	Manila American Cemetery	Construction – Improvements/Renovations	Re-Grout Memorial Chapel and Hemicycle	100
Facilities Management	3 - Normal Priority	Manila American Cemetery	Construction – Improvements/Renovations	Replace Paving Blocks	75
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Re-level Stones in Court of Honor	40
Facilities Management	3 - Normal Priority	Normandy American Cemetery	Construction – Improvements/Renovations	Waterproof Memorial Terrace	120
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	250
Facilities Management	3 - Normal Priority	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Renovate Service Area Buildings	200
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Construction – New	Modify Path to Public Restroom	25
Facilities Management	3 - Normal Priority	Meuse-Argonne American Cemetery	Construction – New	Construct Platform for Headstone Processing	100
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Equipment	Replace Flag Pole	60
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	800
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33
Facilities Management	3 - Normal Priority	Ardennes American Cemetery	Major Repairs and Renovations	Restore Gold Leaf of Chapel Ceiling	60
Facilities Management	3 - Normal Priority	Lafayette Escadrille Memorial Cemetery	Major Repairs and Renovations	Improve Ventilation and Repair Terrace Concrete	400
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Major Repairs and Renovations	Remodel Administrative Office Within Visitor Center	250
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Major Repairs and Renovations	Replace Perimeter Fence	120
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Major Repairs and Renovations	Restore and Renovate Fountains	250
Facilities Management	3 - Normal Priority	Meuse-Argonne American Cemetery	Major Repairs and Renovations	Repair Drains and Replace Asphalt	300

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Facilities Management	3 - Normal Priority	Sicily-Rome American Cemetery	Major Repairs and Renovations	Releveling, Install Root Barrier, and Repair Wall in North Garden	300
Facilities Management	3 - Normal Priority	Sicily-Rome American Cemetery	Major Repairs and Renovations	Replace Railing	20
Facilities Management	3 - Normal Priority	Suresnes American Cemetery	Major Repairs and Renovations	Renovate Chapel	100
<b>Facilities Management Total</b>					<b>5,651</b>
Visitor Center Services	3 - Normal Priority	Aisne-Marne American Cemetery	A&E Services	Construction and Exhibit Fabrication to Convert Quarters to Visitor Center	2,500
Visitor Center Services	3 - Normal Priority	Pointe du Hoc Ranger Monument	A&E Services	Upgrade Visitor Center	400
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	200
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	300
Visitor Center Services	3 - Normal Priority	Sicily-Rome American Cemetery	Exhibits	Rehabilitate Exhibits	400
<b>Visitor Center Services Total</b>					<b>3,800</b>
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Interpretive Guide Certification	20
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Outside Interpretive Guide Certification	20
<b>Interpretive Services Total</b>					<b>40</b>
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	33
<b>Historical Services Total</b>					<b>33</b>
Education & Outreach	2 - High Priority	Headquarters - Arlington	Professional Services	Redesign ABMC.gov	300
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Convert Web Interactives to HTML	175
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Education Program	325
<b>Education &amp; Outreach Total</b>					<b>800</b>
Collections and Preservation	2 - High Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Archeological Documentation and Burial Location Verification	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Cultural Landscape Report	100
Collections and Preservation	3 - Normal Priority	Montsec American Monument	Studies, Analyses, and Evaluations	Identify, Stabilize, and Treat Plaster Molds	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
<b>Collections and Preservation Total</b>					<b>400</b>

Horticulture	2 - High Priority	Meuse-Argonne American Cemetery	Drainage and Irrigation	Install New Irrigation System	1,850
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Drainage and Irrigation	Irrigation and Drainage Studies	100
Horticulture	3 - Normal Priority	Luxembourg American Cemetery	Landscaping	Manage Trees in the Plot Areas	30
Horticulture	4 - Low Priority	Luxembourg American Cemetery	Landscaping	Re-level Plot and Prairie Areas Phase 1	250
<b>Horticulture Total</b>					<b>2,230</b>
Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	800
<b>Cemetery and Horticulture Equipment Total</b>					<b>800</b>
New Memorials	3 - Normal Priority	Headquarters - Arlington	A&E Services	Design for New Monuments	50
New Memorials	3 - Normal Priority	Headquarters - Arlington	Construction – New	Construction for New Monuments	200
<b>New Memorials Total</b>					<b>250</b>
Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	170
<b>Vehicle Replacement Total</b>					<b>170</b>
Information Technology	3 - Normal Priority	29;#OO	Equipment	Cyclic Replacement of Office IT Equipment	40
<b>Information Technology Total</b>					<b>40</b>
<b>AGENCY TOTAL</b>					<b>14,214</b>

**Maintenance and Infrastructure Program - FY 2023 Project List**

Cost Center	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	2 - High Priority	Manila American Cemetery	Construction – New	Construct Alternate Site Entry	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	250
Facilities Management	3 - Normal Priority	Cambridge American Cemetery	Construction – Improvements/Renovations	Modify Handicap Accessibility	10
Facilities Management	3 - Normal Priority	Cambridge American Cemetery	Construction – Improvements/Renovations	Renovate Chapel Phase Two	100
Facilities Management	3 - Normal Priority	Chateau-Thierry Monument	Construction – Improvements/Renovations	Repave Entrance Road	800

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Facilities Management	3 - Normal Priority	Clark Veterans Cemetery	Construction – Improvements/Renovations	Repair Perimeter Wall	30
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Construction – Improvements/Renovations	Replace Perimeter Fence-line & Gates	100
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Construction – Improvements/Renovations	Repave Cemetery Paths	275
Facilities Management	3 - Normal Priority	Manila American Cemetery	Construction – Improvements/Renovations	Resurface Asphalt Roadways	500
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Clean Tower Exterior	50
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Remodel Public Restrooms	30
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Replace Museum/Map Room Brick Floor	22
Facilities Management	3 - Normal Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Resurface Museum/Map Room Ceiling	20
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	250
Facilities Management	3 - Normal Priority	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Replace Screens in Quarters	12
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Construction – New	Construct Handicap Access to Plots from Memorial	100
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Construction – New	Construct New Public Restrooms	100
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Construction – New	Construct Overflow Parking Lot	200
Facilities Management	3 - Normal Priority	Luxembourg American Cemetery	Construction – New	Install Driveway Guardrail	50
Facilities Management	3 - Normal Priority	Suresnes American Cemetery	Construction – New	Build Public Restrooms	300
Facilities Management	3 - Normal Priority	Suresnes American Cemetery	Construction – New	Install Service Area Barrier Gate	20
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	800
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33
Facilities Management	3 - Normal Priority	Cambridge American Cemetery	Major Repairs and Renovations	Renovate Service Area	150
Facilities Management	3 - Normal Priority	North Africa American Cemetery	Major Repairs and Renovations	Resurface Asphalt Roads and Repair Storm Drainage	200
Facilities Management	3 - Normal Priority	Oise-Aisne American Cemetery	Major Repairs and Renovations	Replace Roadway Border Stones	130



Facilities Management	3 - Normal Priority	Suresnes American Cemetery	Major Repairs and Renovations	Renovate Parking	50
Facilities Management	3 - Normal Priority	Suresnes American Cemetery	Major Repairs and Renovations	Study Parking Area	50
Facilities Management	4 - Low Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Extend Garage on 2 Quarters	80
Facilities Management	4 - Low Priority	Netherlands American Cemetery	Construction – Improvements/Renovations	Replace Patched Stone on Entrance Pillar	25
<b>Facilities Management Total</b>					<b>5,137</b>
Visitor Center Services	3 - Normal Priority	Normandy American Cemetery	Exhibits	Update Interpretive Film	600
Visitor Center Services	3 - Normal Priority	Cambridge American Cemetery	Exhibits	Redesign Visitor Center Exhibits	500
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	450
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	100
<b>Visitor Center Services Total</b>					<b>1,650</b>
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Interpretive Guide Certification	20
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Outside Interpretive Guide Certification	20
<b>Interpretive Services Total</b>					<b>40</b>
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	36
<b>Historical Services Total</b>					<b>36</b>
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Education Program	350
<b>Education &amp; Outreach Total</b>					<b>350</b>
Collections and Preservation	2 - High Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Archeological Documentation and Burial Location Verification	100
Collections and Preservation	2 - High Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Cultural Landscape Report	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Conservation Treatment of Collections	100
<b>Collections and Preservation Total</b>					<b>400</b>
Horticulture	2 - High Priority	Corozal American Cemetery	Drainage and Irrigation	Replace Irrigation and Re-level Plot Areas	1,250
Horticulture	3 - Normal Priority	Flanders Field American Cemetery	Drainage and Irrigation	Re-level Plot Area and Replace Irrigation System	400

Horticulture	3 - Normal Priority	Lorraine American Cemetery	Drainage and Irrigation	Modify Irrigation System	75
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Drainage and Irrigation	Irrigation and Drainage Studies	100
Horticulture	3 - Normal Priority	Brittany American Cemetery	Landscaping	Re-level Plot Areas	350
Horticulture	3 - Normal Priority	Lorraine American Cemetery	Landscaping	Rehabilitate Drainage Ditch	175
Horticulture	3 - Normal Priority	Luxembourg American Cemetery	Landscaping	Re-level Plot and Prairie Areas Phase 2	250
Horticulture	4 - Low Priority	Manila American Cemetery	Studies, Analyses, and Evaluations	Update Cemetery Planting Plans	266
<b>Horticulture Total</b>					<b>2,866</b>
Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	1,500
<b>Cemetery and Horticulture Equipment Total</b>					<b>1,500</b>
New Memorials	3 - Normal Priority	Headquarters - Arlington	A&E Services	Design for New Monuments	50
New Memorials	3 - Normal Priority	Headquarters - Arlington	Construction – New	Construction for New Monuments	200
<b>New Memorials Total</b>					<b>250</b>
Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	205
<b>Vehicle Replacement Total</b>					<b>205</b>
Information Technology	3 - Normal Priority	29;#OO	Equipment	Cyclic Replacement of Office IT Equipment	40
<b>Information Technology Total</b>					<b>40</b>
<b>AGENCY TOTAL</b>					<b>12,474</b>

**Maintenance and Infrastructure Program - FY 2024 Project List**

Cost Center	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	2 - High Priority	Corozal American Cemetery	Construction – Improvements/Renovations	Redesign and Replace Memorial Hill Plaza	750
Facilities Management	2 - High Priority	Manila American Cemetery	Construction – Improvements/Renovations	Remove Fuel Storage Tanks/Pumps	75
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	250
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Construction – Improvements/Renovations	Renovate Quarters	40
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	250

Facilities Management	3 - Normal Priority	Sicily-Rome American Cemetery	Construction – Improvements/Renovations	Replace Floors in Quarters	50
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	800
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Major Repairs and Renovations	Replace Floors in Assistant Superintendent Quarters	30
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Major Repairs and Renovations	Replace Floors in Superintendent Quarters	30
<b>Facilities Management Total</b>					<b>2,508</b>
Visitor Center Services	3 - Normal Priority	Cambridge American Cemetery	Exhibits	Fabricate and Install Exhibit Upgrades	1,500
Visitor Center Services	3 - Normal Priority	Chateau-Thierry Monument	Exhibits	Rehabilitate Exhibits	500
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	300
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	200
<b>Visitor Center Services Total</b>					<b>2,500</b>
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Interpretive Guide Certification	20
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Outside Interpretive Guide Certification	20
<b>Interpretive Services Total</b>					<b>40</b>
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	36
<b>Historical Services Total</b>					<b>36</b>
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Education Program	375
<b>Education &amp; Outreach Total</b>					<b>375</b>
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Archeological Documentation and Burial Location Verification	175
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Administrative History	125
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Cultural Landscape Report	200
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Conservation Treatment of Collections	100
<b>Collections and Preservation Total</b>					<b>700</b>

Horticulture	2 - High Priority	Manila American Cemetery	Landscaping	Re-level Plot Areas Phase 1	1,250
Horticulture	3 - Normal Priority	Luxembourg American Cemetery	Drainage and Irrigation	Drainage and Aeration Project	150
Horticulture	3 - Normal Priority	OO	Drainage and Irrigation	Irrigation and Drainage Studies	100
Horticulture	3 - Normal Priority	Somme American Cemetery	Drainage and Irrigation	Replace Irrigation System	600
Horticulture	3 - Normal Priority	Luxembourg American Cemetery	Landscaping	Re-level Plot and Prairie Areas Phase 3	500
Horticulture	3 - Normal Priority	Meuse-Argonne American Cemetery	Landscaping	Re-level Plot Areas	1,500
Horticulture	4 - Low Priority	Cambridge American Cemetery	Drainage and Irrigation	Install Additional Irrigation at Cemetery Entrance	50
<b>Horticulture Total</b>					<b>4,150</b>
Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	1,500
<b>Cemetery and Horticulture Equipment Total</b>					<b>1,500</b>
New Memorials	3 - Normal Priority	Headquarters - Arlington	A&E Services	Design for New Monuments	50
New Memorials	3 - Normal Priority	Headquarters - Arlington	Construction – New	Construction for New Monuments	350
<b>New Memorials Total</b>					<b>400</b>
Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	190
<b>Vehicle Replacement Total</b>					<b>190</b>
Information Technology	3 - Normal Priority	29;#OO	Equipment	Cyclic Replacement of Office IT Equipment	40
<b>Information Technology Total</b>					<b>40</b>
<b>AGENCY TOTAL</b>					<b>12,439</b>

**Maintenance and Infrastructure Program - FY 2025 Project List**

Cost Center	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	3 - Normal Priority	Manila American Cemetery	Construction – Improvements/Renovations	Repaint Service Area Roof and Inspect Drain and Downspouts	30
Facilities Management	3 - Normal Priority	Lorraine American Cemetery	Construction – Improvements/Renovations	Renovate Roads, Pathways, Borderstones & Storm Drainage	1,000
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	800
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200

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Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	250
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	250
<b>Facilities Management Total</b>					<b>2,563</b>
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	450
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	100
Visitor Center Services	3 - Normal Priority	Manila American Cemetery	Exhibits	Rehabilitate Exhibits	500
Visitor Center Services	3 - Normal Priority	North Africa American Cemetery	Exhibits	Design and Fabricate Exhibit Panels	250
<b>Visitor Center Services TOTAL</b>					<b>1,300</b>
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Interpretive Guide Certification	20
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Outside Interpretive Guide Certification	20
<b>Interpretive Services Total</b>					<b>40</b>
Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	39
<b>Historical Services Total</b>					<b>39</b>
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Education Program	400
<b>Education &amp; Outreach Total</b>					<b>400</b>
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Archeological Documentation and Burial Location Verification	175
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Administrative History	125
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Cultural Landscape Report	200
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Conservation Treatment of Collections	100
<b>Collections and Preservation Total</b>					<b>700</b>
Horticulture	2 - High Priority	Manila American Cemetery	Landscaping	Re-level Plot Areas Phase 2	1,250
Horticulture	3 - Normal Priority	Luxembourg American Cemetery	Landscaping	Plot and Prairie Releveling Phase 4	500
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Drainage and Irrigation	Irrigation and Drainage Studies	100
<b>Horticulture Total</b>					<b>1,850</b>

Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	1,700
<b>Cemetery and Horticulture Equipment Total</b>					<b>1,700</b>
New Memorials	3 - Normal Priority	Headquarters - Arlington	A&E Services	Design for New Monuments	50
New Memorials	3 - Normal Priority	Headquarters - Arlington	Construction – New	Construction for New Monuments	200
<b>New Memorials Total</b>					<b>250</b>
Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	190
<b>Vehicle Replacement Total</b>					<b>190</b>
Information Technology	3 - Normal Priority	29;#OO	Equipment	Cyclic Replacement of Office IT Equipment	40
<b>Information Technology Total</b>					<b>40</b>
<b>AGENCY TOTAL</b>					<b>9,072</b>

**Maintenance and Infrastructure Program - FY 2026 Project List**

Cost Center	Project Priority	ABMC Location	Project Type	Project Name	Estimate
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	A&E Services	A&E Services Contingency	250
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Construction – Improvements/Renovations	Construction Contingency	250
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Procurement	800
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Manpower	200
Facilities Management	3 - Normal Priority	Overseas Operations - Paris	Headstones	Headstones Shipping	33
Facilities Management	3 - Normal Priority	Montsec American Monument	Major Repairs and Renovations	Clean Monument	500
<b>Facilities Management Total</b>					<b>2,033</b>
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Update Interpretative Media	300
Visitor Center Services	3 - Normal Priority	Overseas Operations - Paris	Exhibits	Quality Assurance for Visitor Center Development	200
<b>Visitor Center Services Total</b>					<b>500</b>
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Interpretive Guide Certification	20
Interpretive Services	3 - Normal Priority	Overseas Operations - Paris	Interpretation Training	Outside Interpretive Guide Certification	20
<b>Interpretive Services Total</b>					<b>40</b>

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Historical Services	3 - Normal Priority	Headquarters - Arlington	Exhibits	Historical Services Permanent Collection	39
				<b>Historical Services Total</b>	<b>39</b>
Education & Outreach	3 - Normal Priority	Headquarters - Arlington	Professional Services	Education Program	275
				<b>Education &amp; Outreach Total</b>	<b>275</b>
Collections and Preservation	2 - High Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Vanishing Treasures Project	100
Collections and Preservation	2 - High Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Archeological Documentation and Burial Location Verification	175
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Administrative History	125
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Baseline Documentation - Cultural Landscape Report	200
Collections and Preservation	3 - Normal Priority	Overseas Operations - Paris	Studies, Analyses, and Evaluations	Conservation Treatment of Collections	100
				<b>Collections and Preservation Total</b>	<b>700</b>
Horticulture	2 - High Priority	Manila American Cemetery	Landscaping	Re-level Plot Areas Phase 3	1,250
Horticulture	3 - Normal Priority	Overseas Operations - Paris	Drainage and Irrigation	Irrigation and Drainage Studies	100
				<b>Horticulture Total</b>	<b>1,350</b>
Cemetery and Horticulture Equipment	3 - Normal Priority	Overseas Operations - Paris	Equipment - Horticulture	Replace Machinery & Equipment	2,000
				<b>Cemetery and Horticulture Equipment Total</b>	<b>2,000</b>
Vehicle Replacement	3 - Normal Priority	Overseas Operations - Paris	Vehicles	Vehicles	230
				<b>Vehicle Replacement Total</b>	<b>230</b>
Information Technology	3 - Normal Priority	29;#OO	Equipment	Cyclic Replacement of Office IT Equipment	40
				<b>Information Technology Total</b>	<b>40</b>
				<b>AGENCY TOTAL</b>	<b>7,207</b>